

Draft Revenue Budget 2022/2023
Proposals for service change, income generation and efficiencies

**Responsible Officers:** Nancy Meehan, Kevin Mowat and Jo Williams

**Cabinet Members:** Councillors Law, Morey and Stockman

Headline	Cabinet Portfolio	Service	Proposal	Anticipated Outcomes	Associated Risks	Environmental Impact	Economic Impact	Equality Impact	2022/23 Proposed Budget change £000
Allocation of the Social Care Grant (adult social care)	Adults and Public Health	Adult Services	Allocation of half of the Social Care Grant to adult social care with the aim of supporting the provider market.	The adult social care market is supported to ensure that appropriate care can be provided to those who need it.	The volatility of the market continues and cost and demand pressure rise over and above the funds available.	There would be no differential environmental impact.	A significant proportion of the local economy is within the health and social care sector and therefore the support provided will have a positive impact.	Ensuring that the social care market is supported will ensure that those with specific needs (in particular the older population and those with disabilities) are protected.	1,168
Allocation of the Social Care Grant	Children's Services	Children's Services	Allocation of half of the Social Care Grant to children's social care:						
(children's social care)			Creation of contingency within the revenue budget to meet increased placement costs.	The Council is able to meet any increases in costs of its children's social care placements throughout the year without negatively impacting on its overall financial position.	Placement cost pressures increase over and above the level of contingency.	There would be no differential environmental impact.	There would be no differential economic impact.	There would be no differential equality impact.	500
				Additional funding for youth support	Increased access to resources and activities for young people which will enable them to avoid the risks associated with exploitation.	Demand exceeds available resources even with the additional funding.	There would be no differential environmental impact.	Young people would be supported into adulthood with skills and aspirations to enable them to positively enter the workforce.	Young people, including those with protected characteristics would be positively supported.
			Funding of National Insurance and inflation costs	50% of the increased National Insurance and inflation costs within	There are no risks associated with this proposal. Allocation of the grant to meet these costs reduces the risk	There would be no differential environmental impact.	There would be no differential economic impact.	There would be no differential equality impact.	568

				Children's Services are met.	across the Council's budget.				
Investment in Special Educational Need and Disability (SEND) services (one off funding)	Children's Services	Children's Services	Targeted early support for those children identified as having Special Educational Needs and Disabilities following the recent Local Area Inspection (Ofsted/CQC)	Children to benefit from earlier identification and targeted support to prevent escalation.	The investment does not deliver enough improvements at a great enough pace to prevent escalation.	There would be no differential environmental impact.	There would be no differential economic impact.	Children and young people with special educational needs and disabilities are positively supported.	400
Use an alternative funding source to continue our work with Groundwork South	Infrastructure, Environment and Culture	SWISCo – Parks and Green Infrastructure	Use Section 106 monies to fund an engagement post within Groundwork South.	There will be continued community engagement in our green spaces.	Section 106 monies are linked to separate legal agreements and the funding may be difficult to pool.	The work undertaken by Groundwork South has a positive environmental impact.	There would be no differential economic impact.	There would be no differential equality impact.	(30)
Total									2,706

## **Thriving economy**



Draft Revenue Budget 2022/2023
Proposals for service change, income generation and efficiencies

Responsible Officers:Kevin Mowat and Martin PhillipsCabinet Members:Councillors Cowell, Long and Morey

Headline	Cabinet portfolio	Service	Proposal	Anticipated Outcomes	Associated Risks	Environmental Impact	Economic Impact	Equality Impact	2022/23 Proposed Budget Change £000
Review the fee structure for beach huts	Infrastructure, Environment and Culture	Tor Bay Harbour Authority	Ensure that an appropriate fee structure is in place for beach huts.	reflect the demand for		There would be no differential impact.	There would be no differential economic impact.	There would be no differential equality impact.	(50)
Prudential borrowing costs for The Pavilion	Finance	Finance	Allowance made within the budget to meet the borrowing costs associated with the Council's investment in The Pavilion	the borrowing costs within	required for the works over and above that which has been allowed for.	There would be no differential impact of this proposal. However, the environmental impacts of the works at The Pavilion will be considered throughout the project.	There would be no differential economic impact of this proposal. However, the economic impacts of the works at The Pavilion will be considered throughout the project.	There would be no differential equality impact of this proposal. However, the equality impacts of the works at The Pavilion will be considered throughout the project.	100
Reduced contribution from the Harbour Account	Finance	Finance		The Council, as Harbour Authority, is able to build up reserves which will ensure the continued delivery of a stable, sustainable service to all our harbour users.		There would be no differential impact.	There would be no differential economic impact.	There would be no differential equality impact.	75
Premier Resort funding (one off funding)		Place	Additional funding to support the Council's ambition of being the UK's premier tourist resort.	•	officer capacity to be able to deliver this investment.	The Council would want to see a positive environmental impact from this investment, the details of which will be considered as individual schemes are progressed.	The Council would want to see a positive economic impact from this investment, the details of which will be considered as individual schemes are progressed.	The Council would want to see a positive equality impact from this investment, the details of which will be considered as individual schemes are progressed.	500

Total 625

## **Tackling climate change**



Draft Revenue Budget 2022/2023
Proposals for service change, income generation and efficiencies

**Responsible Officers:** Kevin Mowat **Cabinet Members:** Councillor Morey

Headline	Cabinet portfolio	Service	Proposal	Anticipated Outcomes	Associated Risks	Environmental Impact	Economic Impact	Equality Impact	2022/23 Proposed Budget Change £000
additional	Infrastructure, Environment and Culture	Strategy and Project Support	deliver our Carbon Neutral	An increase in the level of activity towards meeting our ambition of tackling climate change.	appropriate officers to	Delivery of our Carbon Neutral plans will have a positive environmental impact.		There would be no differential equality impact.	75
subsidy (one off	Infrastructure, Environment and Culture	Strategy and Project Support	Additional funding to support the delivery of our Carbon Neutral plans.	An increase in the level of activity towards meeting our ambition of tackling climate change.	projects and infrastructure	Delivery of our Carbon Neutral plans will have a positive environmental impact.		There would be no differential equality impact.	100
Reduction in cost for disposal of residual waste		Place	A reduction in the amount of residual waste collected by focussing on increasing recycling rates (including through the work of our Recycling Co-ordinators).	An increased recycling rate will see a reduction in the amount of residual waste which is sent to the Energy from Waste Plant with the subsequent reduction in costs.	not increase and therefore	have a positive environmental impact.		There would be no differential equality impact.	(120)
Total									55

## **Council fit for the future**



Draft Revenue Budget 2022/2023
Proposals for service change, income generation and efficiencies

**Responsible Officers:** Anne-Marie Bond, Martin Phillips and Kevin Mowat

**Cabinet Members:** Councillors Carter, Cowell and Morey

Headline	Cabinet Portfolio	Service	Proposal	Anticipated Outcomes	Associated Risks	Environmental Impact	Economic Impact	Equality Impact	2022/23 Proposed Budget Change £000
Redesign of Council operations resulting from new ways of working	Corporate and Community Services	Council-wide	Reductions in costs associated with new ways of working, including reduced levels of printing, centralised corporate functions, increased use of email/electronic communication and reduced travel costs.	The Council will embed the new ways of working which have, in the main, been driven by our response to service delivery during the Covid- 19 pandemic.	There is some return to previous ways of working once the Covid-19 pandemic ends.	There is a positive environmental impact from our new ways of working, in particular around the reduction in travel and the use of paper.	There would be no differential economic impact.	There is a need to ensure that reasonable adjustments are made for those staff with protected characteristics.	(267)
Investment in IT within SWISCo (one off funding)	Finance	Finance	Procurement of waste management, parks and green infrastructure and highways IT systems.	The back-office systems within SWISCo are fit for purpose ensuring that the services delivered to the community are as effective and efficient as possible.	The cost of purchase and implementation of the new system is higher than budgeted.	There would be no differential environmental impact.	There would be no differential economic impact.	There would be no differential equality impact.	428
Community Ward Fund	Corporate and Community Services	Chief Executive Support	The Community Ward Fund will be run for a second year, with £2000 per councillor being allocated.	Funds are available to support assets, projects or activities within each Council ward.	The administration of the Fund (including undertaking the requested works) needs to be reviewed to ensure that it as efficient as possible.	Depending on the schemes which are undertaken via the fund, there may be positive environmental impacts.	Depending on the schemes which are undertaken via the fund, there may be positive economic impacts.	Depending on the schemes which are undertaken via the fund, there may be positive equality impacts.	72
Increase organisational capacity (one off funding)	Leader of the Council	Council-wide	Increase the capacity of the organisation to deliver the Council's priorities at pace.	The Council delivers the actions within its Annual Business Plan and therefore progresses towards its ambitions as set out the Community and Corporate Plan.	We are not able to recruit the appropriate officers in a timely manner.	The Council would want to see a positive environmental impact from this investment, the details of which will be considered as individual schemes are progressed.	The Council would want to see a positive economic impact from this investment, the details of which will be considered as individual schemes are progressed.	The Council would want to see a positive equality impact from this investment, the details of which will be considered as individual schemes are progressed.	543

Headline	Cabinet Portfolio	Service	Proposal	Anticipated Outcomes	Associated Risks	Environmental Impact	Economic Impact	Equality Impact	2022/23 Proposed Budget Change £000
Investment in Planning	Infrastructure, Environment		Additional resources to enable the backlog within	Improved service delivery to users of the Planning	We are not able to recruit appropriate officers in a	A high performing Planning Service will have a positive	A high performing Planning Service will have a positive	A high performing Planning Service will have a positive	200
Services (one off			the Planning Service to be		timely manner. The cost of	environmental impact.	economic impact.	equality impact.	
funding)			cleared and investment in digitalising the services to improve efficiency.		implementation of the new system is higher than budgeted.				
Total			,		J.				976